Implementing Your Academic Mission

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Presenter Disclosure Information

Lisa H. Butterfield, Ph.D.

The following relationships exist related to this presentation:

No Relationships to Disclose related to this presentation

But in the interests of full disclosure, the following relationships exist (2014):

Advisory Board participation:
Dianippon Sumitomo Pharma,
NeoStem, Scientific Advisory Board member,
Astellas

Education and Training

Undergraduate:

1982-1986 Rensselaer Polytechnic Institute, Troy, NY, 1986

B.S., Biology, Minor: German

Graduate:

1986-1993 University of California, Los Angeles, CA 1993, Ph.D., Biology,

Molecular Biology, Winston A. Salser, Ph.D., advisor

Postgraduate:

1993-1995 Postdoctoral Fellow, Tumor Immunology, Hungyi Shau, Ph.D. and

Sidney Golub, Ph.D., advisors

1994 AACR Histopathobiology of Neoplasia Workshop, Keystone, CO

1995-1997 Postdoctoral Fellow, Cancer Gene Therapy,

James S. Economou, M.D., Ph.D. advisor

Appointments and Positions

1985-1986	Research Assistant, Rensselaer Polytechnic Institute, Laboratory of H. Roy, Ph.D.
1986-1993	Research Assistant, UCLA, Laboratory of W. Salser, Ph.D.
1986-1989	Teaching Assistant, UCLA, Biology Department. Courses: Molecular Biology Lab, Cell Biology Lab, Genetic Engineering and graduate section.
1993-1997	Postdoctoral Fellow, UCLA, Department of Surgery, Division of Surgical Oncology (2 postdocs)
1997-1999	Assistant Research Oncologist, UCLA, Department of Surgery, Division of Surgical Oncology
1999-2003	Adjunct Assistant Professor, UCLA, Department of Surgery, Division of Surgical Oncology
2003-2004	Visiting Assistant Professor of Medicine and Surgery, University of Pittsburgh School of Medicine, UPCI
2004-2010	Assistant Professor of Medicine and Surgery, University of Pittsburgh School of Medicine, UPCI
2006-2010 2004-presen	Assistant Professor of Immunology, University of Pittsburgh Member of the Immunology Graduate Program, University of Pittsburgh
2005-2006 2006-2008 2008-2010	Associate Director, UPCI Immunologic Monitoring Laboratory Director, UPCI Immunologic Monitoring Laboratory Director of Operations, UPCI Immunologic Monitoring and Cellular Products Laboratory
2010-2013	Associate Professor of Medicine, Surgery and Immunology (with tenure), University of Pittsburgh
2010-presen	t Director, UPCI Immunologic Monitoring and Cellular Products Laboratory
2013-presen	t Professor of Medicine, Surgery and Immunology, University of Pittsburgh, Pittsburgh, PA

Evolution of my Research Program

- 1. Grammar School: Professor/Scientist, impact human disease
- 2. Junior High: Lesch-Nyhan Syndrome paper, gene therapy
- 3. High School: Biology, Genetics
- 4. Undergraduate: Molecular Biology, gene regulation, human disease:

Project on RuBisCO-mutant corn plants, RNA gels and blots.

- 5. Graduate: Gene Therapy, Cancer
- 6. Postdoc 1: Cancer **Immunology**
- 7. Postdoc 2: Cancer Immunotherapy, Translational Research, Clinical Trials
- 8. Junior Faculty: Cancer Immunotherapy, Translational Research, Clinical Trials
 - 1. Melanoma
 - 2. Hepatocellular Cancer
 - 3. Cancer Vaccines
 - 4. Immune Monitoring of Responses
- 9. Independent Faculty: Cancer Immunotherapy, Translational Research, Clinical Trials
 - 1. Melanoma and Hepatocellular Cancer
 - 2. Cancer Vaccines, mechanisms
 - 3. Immune Monitoring of Responses, predictive and prognostic biomarkers for insight into mechanism of response

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Project: Gene regulated in HL60 promyelocytic cell line *in vitro* differentiation Molecular biology "tools", cancer focus; (unproductive lab)

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Project: NK cell genes important for killing function

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 - 1. Melanoma
 - 2. Hepatocellular Cancer
 - 3. Cancer Vaccines
 - 4. Immune Monitoring of Responses

3 trials: Melanoma

2 trials: HCC

Immune and clinical responses

8 yrs.

- 9. Independent Faculty: Cancer Immunotherapy, Translational Research, Clinical Trials
 - 1. Melanoma and Hepatocellular Cancer
 - 2. Cancer Vaccines, mechanisms
 - 3. Immune Monitoring of Responses, predictive and prognostic biomarkers for insight into mechanism of response

Training Environment

What doesn't work:

Graduate Lab as a model:

no rotations in other labs, bigger lab, presenting data 1-2x/year, no postdocs, no collaborators, no meetings, rare papers, no grant development

What worked for me:

Postdoc #2 Lab as a model:

smaller lab, regular meetings, regular data presentations, 1:1 and group meetings, going to 1-2 meetings/year, having postdocs and fellows come and go, having collaborators, regular papers, work together on grants.

Create environment where each person is the only limitation to their individual productivity (and grant money is the only other limitation).

Help develop each person's CV according to their individual career goals.

Maintaining Consistent Funding

- 1. Strategize
- 2. Keep an eye on the budgets
- 3. Don't overspend
- 4. Apply for 10 to get one?
- 5. Study section experience, other grant reviews
- 6. Compare notes with colleagues

Maintaining Science Relationships

Be a good colleague

Say "yes" most of the time

Do what you say you'll do, do a good job and do it on time

Say what you mean

Reply to emails/calls in a timely fashion

Be present

Be respectful (the person that you have never heard of who wants to talk to you may end up reviewing your paper, reviewing your grant, being at the institution you want to work at, having a reagent that you need...)

Worse Things About My Job

Filling out forms constantly
Too many sales emails that I unsubscribe from/send to junk
Too many grants that I have to apply for

Too little money available, budget cuts when you get a grant High costs of publications (open access),

meetings (bring lab members?)

Need for focused strategy in all areas, not free exploration Pressure (from above) to have grants for salaries Pressure (from above) to have higher impact publications

Constantly being judged/reviewed and sometimes getting poor quality reviews

Best Things About My Job

Independence (technically, I do what I want)

Job security of tenure

Clinical successes in the field

Student and postdoc interactions, mentoring and teaching

Great colleagues

Opportunity to constantly learn

(attend seminars, meetings, read papers and grants,

Contribute to the understanding of cancer and it's treatment Participate in cancer patient treatment and health

Constantly being judged/reviewed gives you input and direction for improvement

visit other institutions)